

Business History of MFG: Over 10 Years of Proven Performance

Key Corporate Development

2007
Management team invest in 54 Murco sites – sale and leaseback

2011
Acquisition of MFG by MBI, backed by Patron Capital Partners

2014
UK's largest fuel supply tender completed for 228 sites to major oil brands to drive fuel performance

2015
MFG sold to CD&R

Deployment of dynamic fuel pricing model



2016
Retail supply change to Booker to drive retail performance & store/Food-to-Go development



2017
Roll out of development and Food-to-Go programme



2018
Fuel rebrand supply change to Esso/Greenergy for 75 sites



2019
Completed CMA disposal programme of 38 sites.
Launched Greggs concessions under contract manager model



2020
Rolled out Uber Eats to over half the estate. All sites fully operational during COVID-19 lockdowns



Selected Acquisitions

2012
Acquisition of Shell petrol stations – 25% increase in operations



2014
Acquisition of 222 Murco petrol stations



2015
Acquisition of portfolio of 91 stations from Shell



2016
Acquisition of two strategic top 20 fuel station businesses: Synergie and Roadside Group

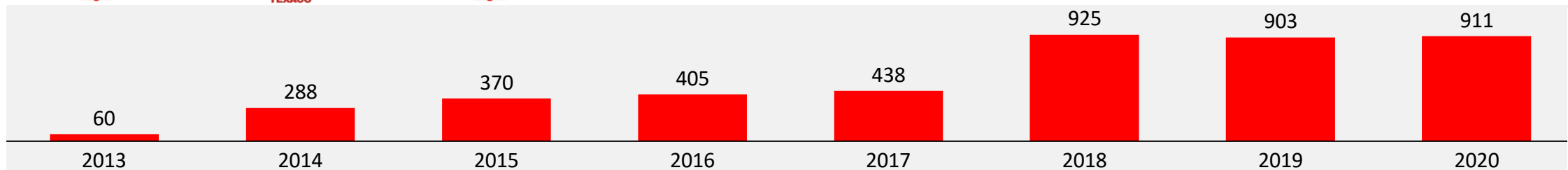
2017
Acquisition of 33 sites – Burns, Kerridge, Manor & Golden Cross groups

2018
Acquisition of MRH for £1.2bn with MFG becoming the largest independent fuel operator in the UK

2019
Acquisition of Simon Smith Retail and Symonds Forecourts

2020
Acquisition of AUK. Further acquisitions delayed due to COVID-19

Sites *



Note: * Number of sites as at year-end. MFG acquired December 2011